Intensive Care Unit- Comparative Audit

Shizan Hamid Feroz ¹, Aamer Mehmood Malak ², Syed Hamid Ali Shah ¹, Nighat Zaman ³

1. Department of Anaesthesia ,Armed Forces Institute of urology (AFIU) Rawalpindi ;2. Department of Anaesthesia Combined Military Hospital, Multan; 3. Department of Anaesthesia ,Sheikh Khalifa Bin Zaid Al Nahyan Hospital/CMH Muzaffarabad

Abstract

Background: To compare mortality audit of an intensive care unit , before and after implementation of different management and academic improvement measures.

Methods: In this retrospective study, mortality audit of intensive care unit (ICU) for two consecutive years was done. Total mortality and specialty wise mortality for respective year were recorded and then this total morality rate and specialty wise mortality rate of each year was compared with respective mortality rate of the other year . Number of ICU trained nurses was increased from initial one staff nurse for eight beds to three staff nurses for same number of beds. Steps were taken for local training of these nurses.Full time intensivist was made available for ICU which was previously being managed by a part time physician. Similarly changes were made in physician staffing pattern and with the help of different specialty heads registrars and trainees were made accountable for their patients in ICU. Changes in organizational characteristics of ICU were also made. Written specific instructions (SOPs) for attending the patients in specific situations were made and implemented. Specific Job descriptions and standing operating procedures for different situations and for use of different equipments were made and implemented. Different record systems for recording patient's data were introduced.Different ICU bundles were introduced and implemented. At the end of year 2012 a retrospective mortality audit of our ICU for year 2011 and year 2012 and compared the results to know what difference has been made before the complete implementation of our efforts and after that.

Results: Total number of admissions in ICU in year 2011were 582 out of which 152 died giving overall mortality rate of 26.11%. Highest mortality rate was observed in medical patients(33.0%. Surgical patient's mortality was 21%. A total of 91 patients were placed on ventilatory support in 2011 of which 31 died giving mortality of 34.06% and contributing 15.63% to total bed occupancy and 20.39% to total

mortality. Total number of admissions in ICU in year 2012 were 486 out of which 90 died giving overall mortality rate of 18.50%.Total of 102 patients were placed on ventilatory support in 2012 of which 28 died giving mortality of 27.45%,contributing 20.98% to total bed occupancy and 31.11% to total mortality. Mortality rate dropped significantly from 26.11% in 2011 to 18.50% in 2012. Mortality rates of individual group of patients has also dropped significantly. Surgical patients' mortality dropped from 21% to 13.5% in respective years. Medical patient's mortality has dropped from 33% to 22.50%, Gyane/Obs from 13.79% to 08.33% and ventilator support patients from 26.11% to 18.50% in respective years.

Conclusion: Better intensive care management at administrative and academic levels can result in significant reduction in overall mortality of ICU as well specific patient groups mortality.

Key words: Intensive Care Units, Mortality, Audit.

Introduction

Intensive care unit is a very specialized area of a hospital where level of care for a critically ill patient is much more sophisticated and facilities are concentrated to provide much better care to these patients as compared to wards and high dependency units. Number of studies has demonstrated a direct relation between numbers of nurses in ICU and ICU mortality rates.^{1,2} Similarly there is growing evidence that there is significant reduction in ICU mortality rates if ICUs are managed by full time intensivists.3-5 How ICU is being managed and who is managing it has a great impact on mortality of ICU especially an open ICU. 6-8 Similarly organizational characteristics of ICU has also shown to affect the mortality rates. 9,10

Presence of a full time intensivisit can make the difference in mortality. Personal expertise of the intensivist and coordination with other specialties in a timely manner plays important role. ^{11,12} Physician staffing pattern and organizational characteristics of ICU has also shown to affect the mortality rates.¹³⁻¹⁹ Over all good hospital management in general and

ICU management in particular has great impact on mortality.²⁰.

Studies have shown that changes in ICU management patterns reduce the mortality rate, substantially. Number of doctors and paramedics per bed, training of the staff for ICU management, availability of whole time intensivist, following the standard operative procedures and proper documentation are mentionable steps in this regard .Introduction of different ICU bundles is also important. ^{15,16}

Patients and Methods

This study is retrospective mortality audit of our ICU for two separate but consecutive years i.e. for year 2011 starting from January 2011 till December 2011 and for year 2012 starting from January 2012 till December 2012. Data from ICU registers including demographic data, age sex, diagnosis, date of admission, discharge or death, specialty responsible for care of patient, number of days patient stayed in ICU and outcome, whether patient was shifted to ward or died , was collected. To improve the ICU services different steps were taken. Number of ICU trained nurses was increased from initial one staff nurse for eight beds to three staff nurses for same number of beds. Steps were taken for local training of these nurse.Full time intensivist was made available for ICU which was previously being managed by a part time physician. Similarly changes were made in physician staffing pattern and with the help of different specialty heads registrars and trainees were made accountable for their patients in ICU. Changes in organizational characteristics of ICU were also made. Written specific instructions (SOPs) for attending the patients in specific situations were made and implemented. Specific Job descriptions and standing operating procedures for different situations and for use of different equipments were made and implemented. Initially there was no proper system of records. We introduced many different record systems for recording patient's data .Different ICU bundles were introduced and implemented. All this was completed till end of year 2011. At the end of year 2012 we conducted a retrospective mortality audit of our ICU for year 2011 and year 2012 and then compared the results to know what difference has been made before the complete implementations of our efforts and after that. All the data was first shifted on excel sheet .Specialty wise mortality was calculated for each year separately. Only patients who died in ICU were taken for mortality and not anyone who was shifted to ward and never returned to ICU. Total

mortality for the respective year and specialty wise mortality for respective year were recorded and then this total morality rate and specialty wise mortality rate of each year was compared with respective mortality rate of the other year using SPSS 22.

Results

Total number of admissions in ICU in year 2011were 582 out of which 152 died giving overall mortality rate of 26.11%. Highest mortality rate was observed in medical patients. Total of 204 medical patients were admitted in ICU during the year contributing 35.05% bed occupancy of which 67 died giving a mortality of 33.00% and contributing 44.00% to total mortality of this year. Surgical patient's mortality was 21% because 41 died out of total of 200 admissions in year 2011. Bed occupancy share of surgical patients was 34.36% and contributed 27.63% to total mortality of the year. Total of 87 patients of Gyne and Obs were admitted in year 2011 of which 12 died giving mortality of 13.79% and contribution to total mortality was 07.89%. Bed occupancy share of gyne/ obs patients was 14.96%. Total of 91 patients were placed on ventilatory support in 2011 of which 31 died giving mortality of 34.06% and contributing 15.63% to total bed occupancy and 20.39% to total mortality (Table 1).Total number of admissions in ICU in year 2012 were 486 out of which 90 died giving overall mortality rate of 18.50%. Total of 160 medical patients were admitted in ICU during the year contributing 32.92% bed occupancy of which 36 died giving a mortality of 22.50% and contributing 40.00% to total mortality of this year. Surgical patient's mortality in year 2012 was 13.50 % because 20 died out of total of 152 admissions. Bed occupancy share of surgical patients in year 2012 was 31.27 % and contributed 22.72% to total mortality of the year. Total of 72 patients of Gyne and Obs were admitted in year 2012 of which 06 died giving mortality of 08.33% and contribution to total mortality was 06.66%. Bed occupancy share of gyne/ obs patients was 14.81%. Total of 102 patients were placed on ventilatory support in 2012, of which 28 died giving mortality of 27.45%, contributing 20.98% to total bed occupancy and 31.11% to total mortality (Table 2).Mortality rate dropped significantly from 26.11% in 2011 to 18.50% in 2012. Mortalty rates of individual group of patients also dropped significantly (Table 3). Surgical patients' mortality has dropped from 21% to 13.5% in respective years. Medical patient's mortality dropped from 33% to 22.50%, Gyane/Obs from 13.79% to 08.33% and ventilator support patients from 26.11% to 18.50% in respective years.

Patients	Total	Share	Expired	Mortal-	Share
stratification	No	of the	(No)	ity of	of the
	of	group		the	group
	admis-	to total		group	to total
	sions	bed		(%)	morta-
	(No)	occupa			lity
		ncy (%)			(%)
Surgical	200	34.36	42	21.00	27.63
Patients					
Medical	204	35.05	67	33.00	44.04
patients					
Gyne/Obs	87	14.94	12	13.79	7.89
patints					
Patients	91	15.63	31	34.06	20.39
placed on					
Ventilatory					
Support					
Grand Total	582	100	152	26.11	100

Table 1:ICU admission and Mortality 2011

Table 2: ICU Admission Discharge 2012

				<u> </u>	
Patients'	Total	Share	Expired	Morta	Share of
stratification	number	of the	(No)	lity of	the
	of	group		the	group to
	admissi	to total		group	total
	ons	bed		(%)	mortality
	(No)	occupa			(%)
		ncy (%)			
Surgical	152	31.27	20	13.15	22.22
Patients					
Medical	160	32.92	36	22.50	40.00
patients					
Gyne/Obs	72	14.81	06	8.33	6.66
patients					
Patients	102	20.98	28	27.45	31.11
placed on					
Ventilatory					
Support					
Grand Total	486	100	90	18.50	100

Table 3.Specialty vise comparison of Mortality2011 and 2012

Type of patients	Mortality of the group year 2011 %	Mortality of the group year 2012 %			
Surgical Patients	21.00	13.15			
Medical patients	33.00	22.50			
Gyne/Obs patients	13.79	8.33			
Patients placed on Ventilatory Support	34.06	27.45			
Total Mortality	26.11	18.50			

Discussion:

Out of total admissions of 582 in year 2011 overall mortality in our ICU was 26.11% which is comparable to mortality of an ICU not being managed by a full time intensivist in a previous study of West E, Barron DN, Harrison D et al but it was reduced to 18.5% in 2012(total admissions 486) which is a significant change(p < 0.05). ¹ This is reduction of more than 7.8% is less than reduction in mortality in West E, Barron DN, Harrison D et all study who has shown a reduction of around 15% in mortality only because of

ICU being managed by a full time intensivist.¹ Although we didn't achieve this great reduction but still reduction in our mortality rate is significant. Greatest reduction in mortality was noted in medical patients which dropped from 33.00% to 22.5% in respective years(reduction of 10.5%). This was followed by Surgical group in which mortality rate dropped from 21.00% to 13.5% (reduction of 7.5%). This great change in medical patient's mortality was probably due to greater changes brought in patient care on medical side, with introduction of more registrars, changes made in the delegation of responsibility and ICU round timings and introduction of ICU bundles for specific medical conditions. Reduction in mortality on surgical side was associated with reduction in total number of surgeries in year 2012 compared with 2011 (150 total surgeries in 2012 versus 200 in 2011). This reduction in number of surgeries was associated with better selection protocols adopted by surgical department. Mortality in ventilatory support group reduced from 34.06% in year 2011 to 27.45% in year 2012(reduction of 6.6%). This is probably attributable to all the measures as discussed earlier but specifically to increase in number of ICU trained nursing staff and efforts done to training. Which measure improve their has contributed how much in reduction of mortality cannot be ascertained in this study but its apparent from this study that better intensive care management at administrative and academic levels certainly can result in significant reduction in overall mortality of ICU as well as specific patient groups mortality.

Conclusion

Better intensive care management at administrative and academic levels certainly can result in significant reduction in overall mortality of ICU as well specific patient groups mortality.

References

- 1. West E, Barron DN, Harrison D, Rafferty AM, Rowan K. Staffing, medical staffing and mortality in ntensive care: An observational study. Int J Nurs. May 2014;51(5):781-89
- 2. Bertrani DL. Identifying competent critical care staff. In: Cardin S, Ward CR, eds. Personnel Management in Critical Care Nursing. Baltimore: Williams and Wilkins, 1989:19.
- 3. Young M, John D. Birkmeyer M. Potential reduction in mortality rates using an intensivist model to manage intensive care units. Eff Clin Pract. 2000;6:284-89
- 4. Groeger JS, Strosberg MA, Halpern NA. Descriptive analysis of critical care units in the United States. Crit Care Med. 1992;20:846-63.
- 5. Reynolds HN, Haupt MT, Thill-Baharozian MC. Impact of critical care physician staffing on patients with septic shock in a university hospital medical intensive care unit. JAMA. 1988;260:3446-50.

- 6. Mallick R, Strosberg M, Lambrinos J, Groeger JS. The intensive care unit medical director as manager. Impact on performance. Med Care. 1995;33:611-24.
- 7. Shortell SM, Zimmerman JE, Rousseau DMl. The performance of intensive care units: does good management make a difference? Med Care. 1994;32:508-25.
- 8. Carlson RW, Weiland DE, Srivathsan K. Does a full-time, 24hour intensivist improve care and efficiency? Crit Care Clin. 1996;12:525-51
- Pronovost PJ, Jencks MW, Dorman T. Organizational characteristics of intensive care units related to outcomes of abdominal aortic surgery. JAMA. 1999;281:1310-17.
- Hanson CW, Deutschman CS, Anderson HL. Effects of an organized critical care service on outcomes and resource utilization: a cohort study. Crit Care Med. 1999;27:270-74.
- 11. Abhyankar S,Leishear K, Fiona M,Fushman D.Lower shortand long-term mortality associated with overweight and obesity in a large cohort study of adult intensive care unit patients. Critical Care 2012, 16:235-38
- Mayr VD, Dünser MW, Greil V. Causes of death and determinants of outcome in critically ill patients. Crit Care. 2006;10:154-57.
- MM Levy MM, Rapoport J,Lemeshow S. Association between Critical Care Physician Management and Patient Mortality in

the Intensive Care Unit.Ann.Intern.Med.2008 jun3;2008(11):801-809

- 14. Sapirstein A, Needham DM, Pronovost PJ. 24-hour intensivist staffing: Balancing benefits and costs. Critical Care Medicine, 2008. Vol 36 (1):367-68
- 15. Pronovost PJ, Holzmueller CG, Clattenburg L, Berenholtz S. Team care: beyond open and closed intensive care units. Curr Opin Crit Care. 2006; 12: 604-60
- 16. Rockeymoore MB, Holzmueller CG, Milstein A. Updating the leapfrog group intensive care unit physician staffing standard. J Clin Outcomes Manage. 2003;(1):31-37.
- 17. Birkmeyer JD, Dimick JB. Leapfrog safety standards: potential benefits of universal adoption. The Leapfrog Group. Washington, DC: 2004; Baldock G, Foley P, Brett S.
- 18. Baldock G, Foley P, Brett S. The impact of organizational change on outcome in an intensive care unit in the United Kingdom. Intensive Care Medicine. 2001; 27:865-72.
- Carson SS, Stocking C, Podsadecki T. Effects of organizational change in the medical intensive care unit of a teaching hospital. A comparison of 'open' and 'closed' formats. JAMA. 1996; 276:322-80
- 20. Shortell SM, Zimmerman JE, Rousseau DM. The performance of intensive care units: does good management make a difference? Medical Care. 1994; 32:508-25.